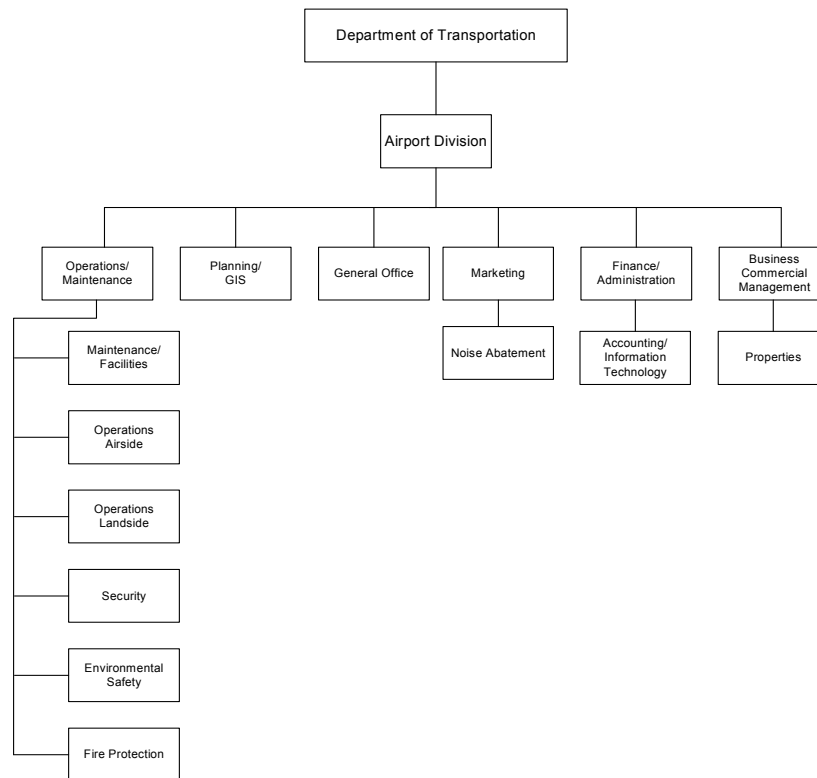


DOT-AIRPORT (5040)



MISSION

The Airport Division will plan, enhance, operate and maintain efficient, cost-effective air transportation facilities that meet the current and future needs of the region, airlines and tenants while remaining responsive to the concerns of the Airport's neighboring residents.

Budget Summary

	2013	2012/2013 Change
Expenditures	86,997,816	1,449,983
Revenue	86,997,816	1,449,983
Levy	0	0
FTE's	289.1	12.0

Major Programmatic Focus

- Year three of a five year Airport/Airline lease agreement maintains the two airports on a self-supporting zero tax levy basis, and establishes an Airline - approved five year capital program.

OBJECTIVES

- Operate within established budgets while maximizing the quality and timeliness of services provided.
- Provide an operating environment that meets or exceeds the needs of air carriers and the traveling public.
- Provide high quality services to the Airport's customers and tenants at a reasonable price.

ADOPTED 2013 BUDGET

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UNIT NO. 5040

FUND: Enterprise - 0076

- Continue the ongoing implementation of projects within the Capital Improvement Plan.
- Continue planning for the phased implementation of the Master Plan to prepare the Airport for the region's future Airport needs and to respond to changes in the airline industry.

DEPARTMENTAL PROGRAM DESCRIPTION

The Airport Division provides air transportation services for Milwaukee County and the surrounding region and manages all activities necessary for the efficient, day-to-day operation of General Mitchell International Airport (GMIA) and Lawrence J. Timmerman Field (LJT). In support of this program, operations are divided into the following areas of responsibility:

Administration is responsible for general administration, planning, accounting, payroll, budget, marketing, procurement, and airside and landside business development and operations. Administration of the noise mitigation program and ongoing noise monitoring and abatement activities is also handled in this section.

Parking Operations records the various expenses of operating the parking structure, debt service and associated interest expense on the parking structure addition. This group also oversees all GMIA ground transportation activities including taxi, shuttle, limousine and off-airport operators providing services to and from GMIA. Parking revenue fees are collected and accounted for by this section.

Maintenance is responsible for the Airport's structures and grounds. This includes custodial, HVAC and electrical services as well as snow plowing and grass cutting.

Environmental and Safety is responsible for activities related to workplace safety, compliance with governmental safety requirements, glycol recovery programs and wastewater treatment programs.

Airside Operations is responsible for keeping the airfield and ramp areas open for business at all times. This area oversees the day-to-day activities of the airport and ensures compliance with Federal Aviation Administration (FAA), and state and local regulations. This section coordinates emergency responses, construction activities, special events and snow removal.

Landside Operations oversees day-to-day terminal operations. This section addresses passenger safety issues and coordinates terminal construction activities, special events, snow removal (on the roadway) and signage issues. This section ensures that ground transportation operators are properly licensed and are in compliance with the standards set forth in Milwaukee County General Ordinances.

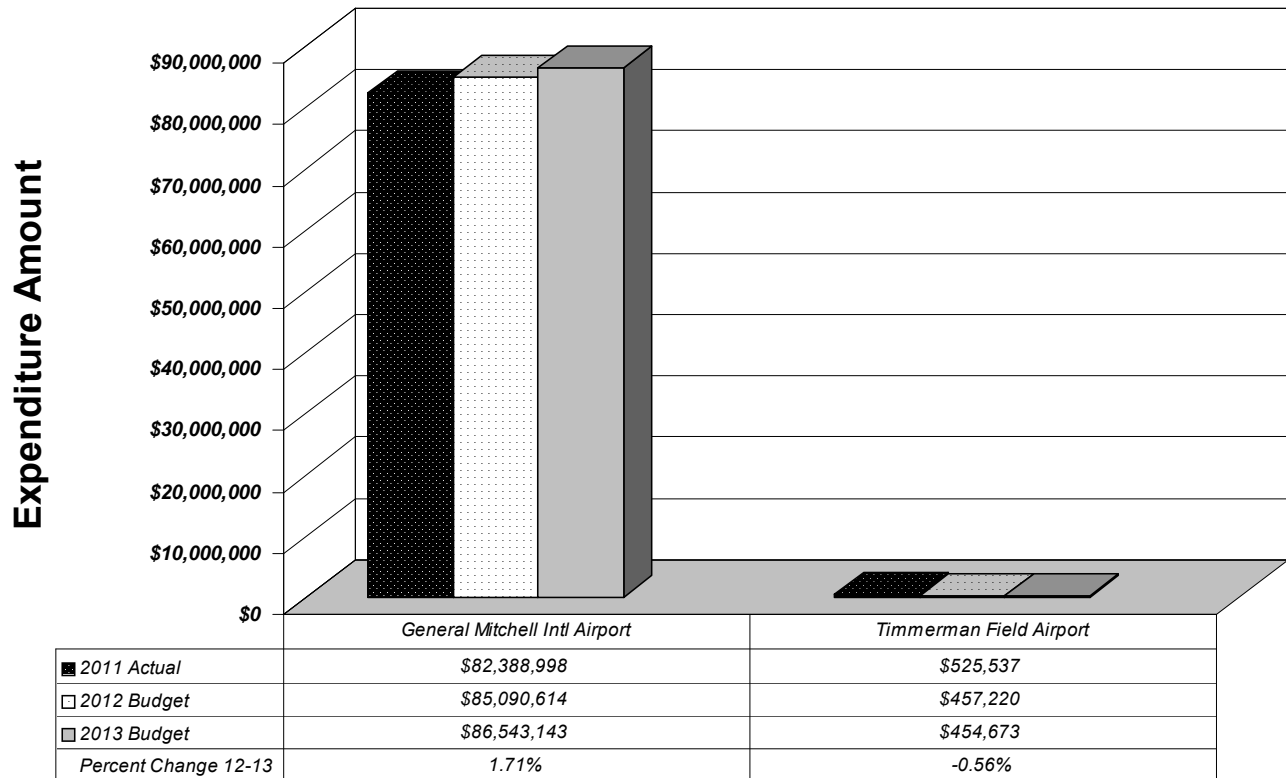
Fire Protection maintains 24/7 staffing to deal with emergency situations on the airfield and within the terminal, parking structure and parking lots. This section responds to emergency needs involving patrons, tenants and airport staff.

Safety and Security is responsible for the safety and security functions within the airfield perimeters, working closely with other agencies and taking necessary actions to keep the Airports in compliance with FAA and TSA standards and regulations.

MKE Regional Business Park (the former 440th Air Force Base) This cost center is charged with the rental of existing buildings for aviation and business purposes and maintains the buildings and property to that purpose.

Timmerman (Lawrence J. Timmerman Airport) located on the northwest side of Milwaukee, is the general aviation reliever airport in the County's airport system. Revenues and expenditures associated with the operation of LJT are governed by the terms of the signatory airline long-term lease.

Expenditure Summary



2013 Budget

Approach and Priorities

- Maintain safe, efficient, effective, and economical operations while responding to the changing airline industry environment.

Programmatic Impacts

- 2013 represents the third full year of a five-year master lease agreement with signatory airlines. This master lease agreement will result in the Airport fully funding its operations through rates, fees, and charges assessed to the users of the airport's runways, terminals, land and roads.

Budget Highlights¹

¹ For purposes of presentation, a change in levy is identified for each budget highlight; however, the Airport's actual levy is \$0 because as an enterprise fund its expenses are charged to all airport users.

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Parking Revenues **\$3,500,000**
Parking revenues from county owned parking lots and structures decrease \$3,500,000 from \$30,000,000 to \$26,500,000 primarily due to changes in passenger traffic.

Car Rental Concessions **\$1,200,000**
Car Rental concession revenues decrease \$1,200,000 from \$9,800,000 to \$8,600,000 primarily due to changes in passenger traffic.

Personnel Changes **\$153,470**

- 1.0 FTE Network Tech Specialist IV - Airport is created for an additional salary and benefit cost of \$98,824. The addition of this position brings the information technology team to a total of four employees who support all computer, paging, visual displays (MUFIDS) and other informational technology needs of GMIA.
- 3.0 FTE Airport Maintenance Worker regular appointment positions are created for an additional salary and benefit cost of \$172,242. This position action allows the maintenance section to address year round needs of the airport campus and provide for a complete snow removal team with regular appointments.
- 1.0 FTE Fiscal Assistant 2 is funded for an additional salary and benefit cost of \$52,180. This position supports the Accounting section and is responsible for the payables functions for the Airport division.
- The following vacant positions are abolished: 1.0 FTE Telephone Clerk and 1.0 FTE Clerk Messenger for a decrease in salary and benefit cost of (\$92,776).
- 1.0 FTE Airport Public Safety and Security Coordinator 2 was abolished in a prior budget; however, the position was not removed. This action decreases salary and benefit costs by (\$77,000) to remove the position, which is not authorized.

MKE Regional Business Park (The Former 440th Air Force Base) **\$189,684**
Costs associated with the repair, maintenance and operation of MKE Regional Business Park facilities increase \$301,984 from \$1,490,436 to \$1,792,420. These costs are to bring older vacant buildings up to standards so they are rentable. The increase in expenditures is partially offset by an increase in building rental revenue of \$112,300 from \$687,700 to \$800,000. This revenue is expected to continue to increase over the next several years as more buildings become occupied.

Increased Utility Costs **\$270,400**
General inflationary pressures increase the cost of all utilities (electric, gas, water, sewer, telephone) \$270,400 from \$5,288,400 to \$5,558,800.

Capital Outlay Expenditures **\$169,673**
Capital outlay expenditures increase \$169,673 from \$4,179,857 to \$4,349,530. Significant items include:

- \$110,000 to repair the storm water box tunnel
- \$140,000 to construct an Airfield Light controller
- \$125,000 to resurface the surface parking lot
- \$680,000 for building improvements, including parking lot shelters, a boiler replacement and required bag claim as well as building repairs as needed
- \$1,284,700 for information technology and computer related equipment.
- \$300,000 to replace the airport telephone system

The Airport will coordinate with County Fleet Management for the lease-to-own or purchase of Airport specific vehicles and/or appropriate equipment.

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BUDGET SUMMARY				
Account Summary	2011 Actual	2012 Budget	2013 Budget	2012/2013 Change
Personal Services (w/o EFB)	\$ 13,961,336	\$ 13,808,799	\$ 14,550,144	\$ 741,345
Employee Fringe Benefits (EFB)	11,338,401	11,059,776	11,540,062	480,286
Services	19,489,557	21,592,639	20,560,104	(1,032,535)
Commodities	5,093,680	4,672,380	4,637,406	(34,974)
Other Charges	(4,439)	581,200	531,200	(50,000)
Debt & Depreciation	21,841,845	22,358,745	23,703,500	1,344,755
Capital Outlay	3,615,162	4,179,857	4,349,530	169,673
Capital Contra	(2,432,859)	(3,182,857)	(3,813,530)	(630,673)
County Service Charges	10,011,826	10,477,294	10,939,400	462,106
Abatements	0	0	0	0
Total Expenditures	\$ 82,914,509	\$ 85,547,833	\$ 86,997,816	\$ 1,449,983
Direct Revenue	87,177,001	85,065,433	86,475,596	1,410,163
State & Federal Revenue	158,654	75,000	125,000	50,000
Indirect Revenue	389,373	407,400	397,220	(10,180)
Total Revenue	\$ 87,725,028	\$ 85,547,833	\$ 86,997,816	\$ 1,449,983
Direct Total Tax Levy	(4,810,519)	0	0	0

PERSONNEL SUMMARY				
	2011 Actual	2012 Budget	2013 Budget	2012/2013 Change
Position Equivalent (Funded)*	271.7	277.0	289.1	12.1
% of Gross Wages Funded	95.9	95.3	97.1	1.8
Overtime (Dollars)	\$ 1,227,981	\$ 678,924	\$ 822,816	\$ 143,892
Overtime (Equivalent to Position)	27.3	15.0	17.9	2.9

* For 2011 Actuals, the Position Equivalent is the budgeted amount.

PERSONNEL CHANGES						
Job Title/Classification	Title Code	Action	# of Positions	Total FTE	Division	Cost of Positions (Salary Only)
Network Tech Spec IV Airport	65492	Create	1	1.0	Airport	\$ 67,986
Airport Maintenance Worker (RA)	32450	Create	3	3.0	Airport	\$ 103,134
Fiscal Assistant 2	4041	Fund	1	1.0	Airport	\$ 30,118
Telephone Clerk	1170	Abolish	(1)	(1.0)	Airport	\$ (24,960)
Airport Pub Safety & Sec Coordinator	10892	Abolish	(1)	(1.0)	Airport	\$ (50,272)
Clerk Messenger	1990	Abolish	(1)	(1.0)	Airport	\$ (25,870)
Total						\$ 100,136

ADOPTED 2013 BUDGET**DEPT: DOT-Airport****UNIT NO. 5040****FUND: Enterprise - 0076**

ORGANIZATIONAL COST SUMMARY					
DIVISION		2011 Actual	2012 Budget	2013 Budget	2012/2013 Change
General Mitchell Intl Airport	Expenditure	\$ 82,388,998	\$ 85,090,614	\$ 86,543,143	\$ 1,452,529
	Revenue	87,501,861	85,312,055	86,782,066	1,470,011
	Tax Levy	\$ (5,112,863)	\$ (221,441)	\$ (238,923)	\$ (17,482)
Timmerman Field Airport	Expenditure	\$ 525,537	\$ 457,220	\$ 454,673	\$ (2,547)
	Revenue	223,169	235,778	215,750	(20,028)
	Tax Levy	\$ 302,368	\$ 221,442	\$ 238,923	\$ 17,481

Selected Benchmarks		2011 Actual	2012 Budget	2013 Budget
Enplanements		4,760,952	4,500,000	3,850,200
Passengers		9,522,456	9,400,000	7,700,400
Landed Weight	(000 lb unit)	6,237,622	6,640,000	5,215,000

All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."